The following, together with any attachments, is hereby submitted to satisfy applicable requirements of the Subcontract referenced below for a Small Business Subcontract Plan ("Plan"). The meaning of the terms used in this Plan shall be as defined in the Subcontract. 1. Basic Information Solicitation Number/Subcontract Number Subcontractor's name To: Address Estimated Period of Performance Dates City, State, Zip Code Telephone Number **Contact Name** Contact's Email Address Solicitation Description Total Estimated Value of Award (Including Options): 2. Terms and Definitions The following terms, abbreviations, or acronyms are used throughout this form: Large Business SB **Small Business SDB Small Disadvantaged Business** Women-Owned Small Business WOSB **HZSB HUBZone Small Business VOSB** Veteran-Owned Small Business **SDVOSB** Service-Disabled Veteran-Owned Small Business (The Plan may include all lower-tier subcontracts that contribute to Subcontract performance, and a proportionate share of goods and services that are normally allocated as indirect cost) 3. Subcontracting Goals Total Estimated Dollars Available for Subcontracting Category Subcontracting Percentage of Total Estimated **Planned Dollar Subcontracting Effort** Amount Total planned and available for subcontracting to SB \$ % Total planned and available for subcontracting to SDB (included in SB concern \$ % numbers) Total planned and available for subcontracting to WOSB (included in SB concern numbers) % Total planned and available for subcontracting to HUBZone SB (included in SB concern numbers) \$ % Total planned and available for subcontracting to Veteran-owned SB (included in SB concern numbers) \$ % Total planned and available for subcontracting to Service-Disabled Veteran-owned SB (included in SB concern numbers) 4. Describe principal types of supplies and services to be subcontracted to each of the following business concern categories: SB **SDB WOSB HZSB VOSB**

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SDVOSB

To the best of its knowledge, the Of			ining to the Smal				
5. To the best of its knowledge, the Offer/Seller submits the following specific information pertaining to the Small Business							
included in the Subcontracting Goa				T			
Small Business Name	Street Address	City, State, Zip	Telephone	Business Type			
		1					
	(Attach additional sheets of p	aper, as necessary)					
6. Describe method(s) used to develop	the above Subcontracting Goal	s:					
	(Attach additional sheets of page 1971)	aper, as necessary)					
7. Describe Methods Used to Identify P	•	• • • • • • • • • • • • • • • • • • • •	company source	liete SAM			
veterans service organizations, the N	National Minority Purchasing Co.	uncil Vandar Information	Sorvice the Bess	arch and			
Information Division of the Minority I	Rusiness Dovelonment Agency i	n the Department of Com	morco or SB SD	B WOSB and			
HZSB small business trade associati							
business concern's size and owners							
SDVOSB small business source list.							
assistance, counseling, publicizing s			s responsibilities,	(e.g. outreach,			
assistance, counselling, publicizing s		thie clauen					
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Describe methods used to assure the second control of the sec	(Attach additional sheets of ponat SB, SDB, WOSB, HZSB, VOS	aper, as necessary)	s are provided an	equitable			
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The Small Business Subcontracting Flan
9. Were indirect costs included in establishing Subcontracting Goals?
If Yes, describe the method(s) used to determine the proportionate share of indirect costs to be allocated to SB, SDB, WOSB,
HZSB, VOSB, and SDVOSB concerns:
(Attach additional sheets of paper, as necessary)
10. The following is a description of the duties of the individual employed by the Offeror/Subcontractor to administer its Subcontracting Program:
The individual will be responsible for reviewing, monitoring, and providing general, overall execution of the Offeror's/Subcontractor's
Subcontracting Program, including, but not limited to the following:
a. Obtaining SB, SDB, WOSB, HZSB, VOSB and SDVOSB (SB concerns) sources from all applicable agencies such as SBA;
b. Ensuring inclusion of SB concerns sources in all solicitations where appropriate;
c. Attending or arranging for attendance at business opportunity workshops, minority business enterprise seminars, trade fairs, etc.;
d. Conducting or arranging for conduct of motivational training for purchasing personnel pursuant to the intent of the Small Business Act
and the Historically Underutilized Business Zone Act;
e. Monitoring attainment of proposed goals;
f. Reviewing solicitations to remove statements, clauses, etc., which may tend to prohibit SB concerns participation.
11. The following is a description of the efforts the Offeror/Subcontractor will make to ensure that all SB, SDB, WOSB, HZSB,
VOSB, and SDVOSB concerns will have an equitable opportunity to compete for subcontracts. Outreach efforts will be made as follows:
a. Contacts with SBA.
b. Contacts with minority and small business trade associations.
c. Contacts with business development organizations.
d. Attendance at small/minority/veteran/woman business procurement conferences and trade fairs.
e. Contacts with veteran's service organizations.
f. Contacts with women's business organizations.
conducted; activities will be monitored to evaluate compliance with this subcontracting plan.
 Sources lists, guides and other data identifying all SB concerns will be maintained and utilized by Offers in soliciting vendors and subcontractors.
(Attach additional sheets of naner, as necessary)

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	ine Small business Subcontracting Plan
12.	The Offeror/Subcontractor will include the "Utilization of Small Business Concerns" clause of the Federal Acquisition Regulation (FAR) (clause 52.219-8) in all subcontracts that offer further subcontracting opportunities, and that Offerer/Subcontractor will require all subcontractors (except SB concerns) that receive subcontracts in excess of \$750,000 (\$1,500,000 for construction) to submit for approval a Subcontracting Plan in accordance with FAR clause 52.219-9.
	(Attach additional sheets of paper, as necessary)
13.	The Offeror/Subcontractor will (i) cooperate in any studies or surveys as may be required; (ii) submit periodic reports so that the Government can determine the extent of compliance with the Subcontracting plan; (iii) include subcontracting data for each order when reporting subcontracting achievements for IDIQ contracts with individual subcontracting plans; (iv) submit the Individual Subcontract Report (ISR) and/or the Summary Subcontract Report (SSR) using the Electronic Subcontracting Reporting System (eSRS) at http://www.esrs.gov . Reporting shall be in accordance with 52.219.9, or as provided in agency regulations. (v) ensure that its subcontractors with subcontracting plans agree to submit the ISR and/or SSR using eSRS; (vi) provide its contract number, its Unique Entity Identifier (UEI), and email address of the Offeror's official responsible for acknowledging receipt of ISRs to all first-tier subcontractors with subcontracting plans so they can enter this information into the eSRS when submitting their ISRs; and (vii) require each subcontractor with a subcontracting plan to provide the contract number, its own UEI, and the email address of the subcontractor's official responsible for acknowledging receipt of the ISRs to its subcontractors with subcontracting plans.
	(Attach additional sheets of paper, as pecassary)
	(Attach additional sheets of paper, as necessary)
14.	The Offeror/Subcontractor will maintain records demonstrating procedures that have been adopted to comply with the requirements and goals in this Plan. The records shall include at least the following on a plant-wide or company-wide basis, unless otherwise indicated:
a.	Source lists (e.g., SAM), guides, and other data that identify SB, SDB, HZSB, WOSB, VOSB, and SDVOSB concerns.
b.	Organizations contacted in an attempt to locate sources that are SB, SDB, HZSB, WOSB, VOSB, and SDVOSB concerns.
C.	Records on each subcontract solicitation resulting in an award of more than \$250,000 indicating: (1) whether SB concerns were solicited and, if not, why not; (2) whether SDB concerns were solicited and, if not, why not; (3) whether WOSB concerns were solicited and, if not, why not; (4) whether HZSB concerns were solicited and, if not, why not; (5) whether VOSB concerns were solicited and, if not, why not; (6) whether SDVOSB concerns were solicited and, if not, why not; and (7) if applicable, the reason why an award was not made to a SB concern.
d.	Records of any outreach efforts to contact: (1) trade associations; (2) business development organizations; and (3) conferences and trade fairs to locate SB, SDB, WOSB, HZSB, VOSB, and SDVOSB sources; (4) Veteran's service organizations.
e.	Records of internal guidance and encouragement provided to buyers through: (1) workshops, seminars, training programs, etc.; and (2) monitoring performance to evaluate compliance with the program's requirements.
f.	On a subcontract-by-subcontract basis, records to support award data submitted by the Offeror/Subcontractor to the government, including the name, address, and business size of each subcontractor. Offerors/Subcontractors with commercial Small Business Subcontracting Plans need not comply with this requirement.
	(Attach additional sheets of paper, as necessary)

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- 15. The Offeror/Subcontractor will make a good faith effort to acquire articles, equipment, supplies, services, or materials, or obtain the performance of construction work from the SB concerns that were used in preparing the bid or proposal, in the same or greater scope, amount, and quality used in preparing and submitting the bid or proposal. Responding to a RFQ does not constitute use in preparing a bid or proposal. A SB concern is considered used in preparing the bid or proposal if:
 - The SB concern is identified as a subcontractor in the bid or proposal or associated small business subcontracting plan, to furnish certain supplies or perform a portion of the subcontract; or
 - The SB concern's pricing or cost information or technical expertise in preparing the bid or proposal, where there is written evidence of an intent or understanding that the SB concern will be awarded a subcontract for the related work if the Offeror/Subcontractor is awarded the subcontract.
- 16. The Offeror/Subcontractor will provide a written explanation if it fails to acquire articles, equipment, supplies, services or materials or obtain the performance of construction work as described in the preceding section. The Offeror/Subcontractor will submit this explanation to the Company's Procurement Representative within 30 days of the subcontract completion.
- 17. The Offeror/Subcontractor will not prohibit a lower-tiered subcontractor from discussing with the Company's Procurement Representative any material matter pertaining to payment to or utilization of a lower-tiered subcontractor.
- 18. The Offeror/Subcontractor will pay its lower-tier small business subcontractors on time and in accordance with the terms and

conditions of the underlying subcontract. The Offeror/Subcontractor will notify the Company's Procurement Representative if it pays a reduced amount or makes an untimely payment to a lower-tiered small business subcontractor.						
19. Agreement and Approval Signatures	31.3					
A. Offeror/Subcontractor's Agreement and Cer	tification:					
3						
Offeror/Subcontractor Signature	Typed Name and Title	 Date				
Oneron/Outboontractor Oignature	Typed Name and Title	Bate				
	Company Use Only					
Sı	ubcontract Procurement Representative					
Comments (if any)						
Subcontract Administrator Signature	Typed Name and Title	Date				
S	ocioeconomic Program Representative					
Comments (if any)						
Socioeconomic Program Rep Signature	Typed Name and Title	Date				

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